



Province of the
EASTERN CAPE
ECONOMIC DEVELOPMENT,
ENVIRONMENTAL AFFAIRS & TOURISM



POLICY SPEECH

2021/22

**DEPARTMENT OF ECONOMIC DEVELOPMENT,
ENVIRONMENTAL AFFAIRS AND TOURISM
2021/22 POLICY SPEECH
HONOURABLE MEC MLUNGISI MVOKO
24 MARCH 2021**

Honourable Speaker;

Honourable Premier;

Members of the Executive Council;

Honourable Members of the Provincial Legislature;

Heads of Departments;

Chief Executive Officers of our Public Entities;

Distinguished Guests;

Ladies and Gentlemen;

Good Afternoon,

INTRODUCTION

Honourable Speaker, the 6th administration of government marched into the chambers in 2019 with a sole mandate to lay a foundation never seen before, precisely because the environment and context which we conduct the struggle and live our blessed lives is fundamentally different. We had set out to go a notch higher in the restorative project of nation-building to better the lives of all South Africans. We have consolidated our efforts largely on multi-pronged strategy, mainly focusing on keeping the government capabilities in tact on the one hand whilst on the other investing in its future through transforming the state machinery to be responsive to its urgent and primary tasks. The forward-march to a better life for all knows no boundaries and that dream cannot be deferred. Not now, not ever.

We shall not avoid the twin revelations of the Covid-19 emergence in that it has exposed the glaring weaknesses of our institutional capabilities on the one hand, whilst on the other hand it has challenged the future planning and design of state machinery to achieve more connectivity and resilience of state institutions.

Admittedly, nobody could have reasonably foreseen this pandemic coming. It has rattled everyone's lives in many significant ways but it has also shown that both private and public sector institutions need to jerk up their collective capabilities to withstand challenges of the similar sort in future.

The state has no money, the economy is constrained and the rate of unemployment is increasing. This therefore calls for collaborative efforts between this government and all economic role players across all sectors so the people who entrusted us with the responsibility to lead can find joy.

STATE OF THE EASTERN CAPE ECONOMY

Somlomo, the Eastern Cape state of the economy is not unique to that of the country, although compounded by its own economic structural challenges.

Due to COVID-19 induced lockdowns, several economic sectors in the province were negatively affected. The economy took a nosedive in Q2 of 2020, reaching lows of -49.4% on the Manufacturing production with Retail sales dropping by 50.7%. Overall, economic growth in the province recorded a decline of -7 per cent in 2020.

However, some inroads have been made towards the economic recovery with visible signs of resilience in some sectors of our economy. The economy recovered significantly in Q3 with a 61% contribution to the provincial GDP with the productive sectors picking recovery at a much higher rate than expected, with notable excess of 200% in manufacturing. Agriculture was one sector that showed resilience throughout as it recorded an average growth rate above 20 per cent for the first three quarters of 2020. The sector created 21 000 job opportunities between quarter 1 and quarter 4 of 2020 in the province.

The latest statistics reveal that the Province has increasing unemployment numbers, currently standing at 47.9 per cent, with youth dominating those numbers.

This calls for deliberate and focused interventions towards addressing the challenge of youth unemployment. There will be no smooth sailing in achieving this, considering that the economy is never static and as such requires a dynamic and flexible policy response.

Although still low, the economic growth prospects are estimated to range between 2-3 percent for 2021, and that inspires the Department to press ahead with the Provincial Economic Development Strategy and the Provincial Economic Recovery, with the priority sectors as the means of repositioning the economy.

Madam Speaker, before I take you through our plans for the year ahead, let me first present our report card for the year under review, although disrupted by COVID-19. The following are the 2020/21 highlights:

- Through the National Tourism Relief Fund, 457 Eastern Cape tourism businesses received R22.8 Million.
- As of the 08th February 2021, the total procurement spend on goods and services including infrastructure for the Province amounted to R13,7billion and R 8,4 billion (62%) was spent on EC based suppliers.
- Through the Department of Small Business and Development's Informal Support Scheme, 705 applications were approved for Spaza Support Scheme and that resulted in saving 840 jobs. The value of amount disbursed is R2.4 billion.
- The department, with a number of partners, is supporting a pilot project in Ingquza Hill Local Municipality on integrated support for the retail sector for R3.2 Million for refurbishment of the 32 retail outlets.
- As of 08 Feb 2021, 38 companies had been approved for a total of R26.6, saving 1538 jobs through the Jobs Stimulus Fund.
- To date, a total of twenty-one (21) Isiqalo projects have been approved, eight (8) projects to the tune of R10,1 million and an additional thirteen (13) projects to the tune of R5.2 million, across the Eastern Cape with main sector benefiting being agriculture, manufacturing and ICT.
- LRED funds totalling R16.6 million were transferred to 11 SMMEs that had applied for funding operating in various sectors.
- Of the R680.8 million that has been awarded to the 15 projects through the Provincial Stimulus Fund, R 365.5 million has been transferred to these projects.
- DEDEAT approved R12 million funding towards additional Gas Concept Design Technical studies and reactivation of the Gas Environmental Impact Assessment (EIA) work and to advance Gas Readiness at the Coega SEZ.

Honourable Members, with the budget of **R1.6 billion** for 2021/22 financial year, the department with its entities will consolidate its efforts and take advantage of the improving conditions to better the lives of our people. Our strategic focus, as per our mandate, is pillared on economic development and environmental sustainability as our priorities.

ECONOMIC RECONSTRUCTION AND RECOVERY

Madam Speaker, we begin this year at the time when the country is re-emerging from extreme economic devastation caused by COVID-19. However, we have not abandoned our vision of creating an environment conducive for job creation and socioeconomic development as we had declared last year.

This Policy Speech is strategically crafted to support our economic rehabilitation and recovery plans that are aimed at contributing towards innovative and inclusive growing economy. The pillars of our Provincial Economic Reconstruction and Recovery Plan are providing for an enabling environment for investments and business to thrive through economic infrastructure development for investment attraction, development of informal sector programmes, digital technology and ICT infrastructure roll-out, increased focus of the productive sectors with localization as key element, and comprehensive SMME ecosystem development programme for greater market access.

1. Infrastructure Development

Honourable Members, we have identified Special Economic Zones (SEZs) as strategic centres for investment attraction and job creation in the Province. In addition to the two already operational SEZs, the Department has realized the approval of the Wild Coast SEZ by the Department of Trade, Industry and Competition (DTIC), with a potato starch plant investor valued at **R345 million** ready for implementation.. The development will start as a State-Owned Industrial park, following an incremental approach towards maturity as we are landing the investments on the **R1.405 billion** pipeline of investments, all relevant to the agricultural production in the

Wild Coast region. This phase is projected to create 900 permanent jobs and 500 construction jobs in the zone. Security fencing construction for the land as part of Phase 1 for the development has commenced as from 26 January 2021 and 50 job opportunities are expected to be created. More infrastructure development is expected into the 2021/22 financial year with the landing of investors.

The department will continue with the implementation of the approved **stimulus fund projects** at the value of **R365.5 million**, where our focus for this year will be on monitoring and oversight through our established Project Management Office with the ECDC. These projects are intended to trigger a catalytic economic effect. The Abalone Facility in COEGA is one of the projects that will be funded, to the value of **R206 Million over a period of three years**. This facility will in turn attract **R3 billion** in potential investments, creating 5000 permanent jobs at full operation and 500 construction jobs.

The Department has also approved **R12 million** funding towards additional Gas Concept Design Technical studies and reactivation of the Gas Environmental Impact Assessment (EIA) work and to advance gas readiness at the Coega SEZ.

Somlomo, we will continue with our support for the **Industrial Park Revitalisation Programme** with a focus on the provision of "world class" services to current and future industrial investors in the province. Through support from the DTIC and the provincial economic stimulus, funding of **R178.8 million** has been allocated for critical upgrading of infrastructure at these industrial parks. Some upgrades have already commenced at Komani, Dimbaza and Vulindlela industrial parks.

2. Industrialization and Sector development

Honourable Members, the EC **manufacturing** makes up a significant portion of the provincial economy and is primarily driven by the needs of the **automotive sector**, which is the biggest manufacturing sector in the

Eastern Cape. The strategic partnership with the Eastern Cape Automotive Industry Forum (ECAIF) and with interventions from the EC Automotive Industry Development Centre (AIDC) remains one of the top priorities of the department to ensure growth and development within this sector. The automotive sector is one of the biggest employers and investor in the province, producing more than 51% of export volumes of the country's automobiles.

The AIDC will implement the Smart Academy in Gqeberha and the Automotive Incubator in East London. A Business Plan for these has been submitted.

The last year has seen immense growth in the ELIDZ's manufacturing footprint with the construction of nine (9) new facilities and expansion of an additional three (3) existing manufacturers mainly in the automotive sector due to opportunities presented by the new Mercedes Benz W206 contract. The ELIDZ and COEGA SEZs are primed to attract seven (7) new investors, each with investments totalling close to **R1 billion**.

The department will maintain the support programme to distressed businesses in the province through the manufacturing support centre and COVID-19 business support portal, and the Job stimulus fund for the new financial year with an allocation of **R36 million**.

Honourable Members, we have been experiencing prolonged electricity interruptions, with Eskom indicating that we will remain at risk of load shedding at least until August 2021. This presents us with an opportunity to explore alternative energy sources to keep the lights on so we can attract investment. Electricity is a vital enabler for economic growth, which means that it is necessary to pull out all the stops to support additional generation on the grid.

We therefore welcome the recent completion of the Nxuba and Golden Valley wind farms, which added 260 Megawatts of capacity to the grid by

December last year. Furthermore, we expect the Oyster Bay and Wesley-Ciskei wind farms to be connected to the grid later this year. The Wesley-Ciskei wind farm in the Ngqushwa Local Municipality is the first wind farm to be completed in the former homelands.

The Province is currently preparing for the national procurement round for 1600 Megawatts of wind power and 1000 megawatts of solar power that was opened by the Minister of Energy recently.

In 2019, the Honourable Minister of Energy pronounced the Coega SEZ as the initial hub for Liquefied Natural Gas (LNG) in South Africa. Since then, two LNG projects have come on board, Karpower ship at Coega, and the Mulilo Total Coega LNG project.

Furthermore, in support of energy security, the CDC is in the process of rolling out a solar rooftop project in the Coega SEZ that will put the SEZ in the forefront of being an energy hub in South Africa.

The East London IDZ's Science and Technology Park (STP) has been an important vehicle in the creation of an impactful environment for **innovation** and growth. The STP has and continues to assist young black innovators in the renewable energy, ICT and automotive sectors to refine, patent, prototype, market and commercialize their innovations. The development and incubation of SMMEs as well as the development of required capabilities and skills for the advancement of 4IR is vital in ensuring that our citizens and our entrepreneurs in the Eastern Cape participate in local and global value chains.

Honourable Members, having identified the **Oceans Economy** as one of the sectors for economic growth and job creation, and following the launch of the Provincial Oceans Economy Masterplan last year in March, we are realising reasonable progress in Maritime Manufacturing and Aquaculture. As such, a Port Oily Waste Management Facility investment valued at **R1.2 billion** is being pursued. The ECDC has secured an in-principle 5% equity

from the Transnet side of that deal, with the EC government invited to invest equity of **R100 million** as a host for the investment.

Maritime manufacturing has started with implementation of the Coega Off Port limits service Vessel (OPL) Project, where Coega invested **R15 million** in the construction of an OPL vessel.

Honourable Speaker, our economic recovery ambitions will be reinforced through **Tourism Development** as a key economic recovery enabler. We have carried out a lot of conservation and tourism related work that is intended to increase regional GDP, create jobs, secure environmental health and contribute to community livelihoods.

Various tourism infrastructure projects are being implemented while some are in planning phase. We are expecting positive yields from the East London Beachfront Development project and the Water-World construction project that we are undertaking with Buffalo City Metro Municipality in East London. The six-day hiking trail from Coffee Bay to Port St Johns, currently under construction, is also set to bolster our efforts. Leveraging partnerships such as those with the National Department of Tourism (NDT) and Department of Environment, Forestry and Fisheries (DEFF) to access grants, have resulted in significant investment in tourism and conservation products on reserves and tourism products outside of reserves.

An amount of **R42.9 million**, through the Provincial Economic Stimulus Fund has been availed for reserves infrastructure.

The ECPTA has worked tirelessly over the entire pandemic period to ensure that a solid platform for the recovery of the sector is established. We are also working with National Departments of Tourism and Small Business to facilitate access to relief funding. The Province has since provided **R19 million** for the Tourism Covid recovery plan which is intended to support

SMMEs in the sector with compliance as well digital marketing of the Province.

Honourable Speaker, we are making concerted effort to **develop the film industry** in the Province. Our strides for commercialisation of the film sector has leveraged over **R262 million** worth of investment into the Eastern Cape within the first two years of implementation. The focus will now be to prepare the capitalisation of the Film Fund by **R94 million** over three years for 30 film projects with an anticipated return investment revenue of **R600 million** into the province. A provincial film hub has been established in East London to strengthen the value chain within the film sector.

Honourable Members, to augment our efforts for inclusive economic and job creation, we have set up an **Investor Aftercare and One Stop Shop**. The main objective of this is to maintain existing investments through the provision of after-care services. The provincial One Stop Shop which has been set up in East London will be operationalised to provide the aftercare service to existing investors as its main focus in the outer years. We envisage to launch this in April this year as part of the Provincial Investment Conference.

3. Equitable, Inclusive Transformation

Honourable Members, we remain firm in our resolve to develop the **SMME and the informal sector**. We encourage women and youth to participate in the Creative Sector for employment opportunities. To support this sector, the Department of Small Business Development (DSBD) and the Department of Sport, Arts and Culture have jointly made available a Relief Fund of **R23 million**. The Fund will seek to provide relief support to the following sub-sectors: Audio-Visual, Visual Arts, Craft and Design sector. Plans are ahead for the rollout of business accelerator programme by ECDC in the Chris Hani and Joe Gqabi District Municipalities. This programme will see 40 enterprises participating over a period of a year in order to improve

efficiency and effectiveness of SMMEs, which will lead to sustainability of participating enterprises.

In OR Tambo and Alfred Nzo district municipalities, we are providing chemical manufacturing incubation support programmes to SMMEs in those areas. This incubation facility supports SMMEs that are manufacturing various cleaning and disinfecting chemicals. It is planned that in the first quarter of the next financial year, the Mthatha centre of chemical manufacturing incubation will officially open its doors for trading. Furthermore, the department has put aside **R40 million** to support informal businesses in clothing & textile, manufacturing, automotive aftermarket support scheme, services sector and retail. This programme will be rolled-out during this year, with a target of 1000 informal businesses supported in all the six District Municipalities and two Metros.

We will continue with the **LRED programme** to support the local entrepreneurs and as such, **R19.8 million** has been made available. The department will also be adopting LRED online application process this year in order to improve turnaround times for processing.

To build relations with the business sector broadly, the department will strengthen work with all business chambers and business formations to create a platform for policy engagement and sharing of information for the support of their constituencies.

To improve our **export capacity** as the Province, we have decided to host EC Export Symposium, annually. This signature event is taking place as I am talking to you now at ICC in East London. The purpose of the export symposium is to provide a platform for dialogue on how best to create a competitive export region. This will also create a platform to deliberate on how to reduce the cost of doing business and trading with the Eastern Cape. Resolutions coming out of this event should assist us to develop policy priorities regarding trading with the Eastern Cape Province.

4. Digital Transformation

Honourable Speaker, the Eastern Cape is positioning itself to take advantage of opportunities resulting from the Fourth Industrial Revolution and the consequential fast-tracked emergence of the global digital economy. Our strategy in this regard is multi-pronged with the development of critical broadband for increased and improved connectivity of households, business and government, to enable full participation of the Eastern Cape residents in this new economic sector.

In line with this, the ELIDZ is also rolling out an ICT Services strategy that will see the development of a Multi-Purpose ICT hub which includes a 3000-seat Business Process Outsourcing facility, a scalable data centre, a business continuity and ICT Training facility, and a document scanning, printing and storage facility. Part of the ICT and Digital Economy Value proposition includes the facilitation of a technology-led industrial upgrading, which will see the attraction and retention of new technology in the province through the ELIDZ.

STRENGTHENING REGULATIONS IN OUR BUSINESS OPERATIONS

Honourable Speaker, as part of socioeconomic development, the department will continue with the implementation of regulatory functions, including licensing of liquor industry and regulating of gambling operations to maintain order in these industries.

Business Regulation and Consumer Services

Honourable Members, following the enactment of the EC Consumer Protection Act, as proclaimed from the 1st of June 2020, the compliance and investigative functions will be fully enforced as from July this year. This means that a war on counterfeit goods and any prohibited conduct in terms of the Consumer Protection Act will ensue. This calls for more collaboration with our local government, customs control and the safety cluster to ensure compliance and enforcement.

Gambling Regulation

The Eastern Cape Gambling Board (ECGB) is primed to contribute to the desired growth of the economy of the Eastern Cape, thereby creating sustainable job opportunities although the industry is under significant difficulty because of the COVID-19 pandemic.

Despite the negative impact of the COVID-19 pandemic, the ECGB aims to issue fifteen (15) key gambling licences to qualifying applicants. These licences include Bookmakers, Totalisators, Racecourses, ISOs, and LPM Type B sites.

The ECGB is one of the biggest contributors of own revenue to the Provincial coffers. In the next MTEF period, collection of gambling taxes is targeted at R570 million. This will be remitted to the Provincial Fiscus.

Liquor Regulation

The devastating COVID-19 pandemic exacerbated the need for the Eastern Cape Provincial Government to counter the negative consequences of irresponsible liquor consumption. During the distressing period, certain taverns flouted their licence trading conditions and the Disaster Management Regulations by permitting crowds of patrons with no compliance to the prescribed lockdown regulations health protocols and enforcement of social distancing measures or wearing of masks. These “super spreaders” caused immense harm not only to their communities but to the liquor retail sector as well.

To address these negative consequences, we will be vigorously implementing the Eastern Cape Liquor Authority Act 4 of 2018 to enforce the law.

ENVIRONMENTAL SUSTAINABILITY

Honourable Speaker, the Department will continue to protect the environment in the Eastern Cape, conducting research to enhance the protection of biodiversity and maintenance of ecological functioning. As part of its functions, the department's Environmental Research Unit will initiate the mapping of critical wetlands in the Province this year. Furthermore, more attention will be paid on driving the biodiversity economy, waste management and recycling, climate change and enforcement of environmental legislation and regulations.

Biodiversity Management

Honourable Speaker, last year I announced in this House that Eastern Cape Biodiversity Conservation Plan (ECBCP) 2019 will be gazetted for adoption and implementation and that was achieved. I encourage Sector Departments to use ECBCP 19 as one of the decision-making tools in spatial planning. The plan will assist in not only monitoring the State of the Environment in the Province of Eastern Cape but will also contribute as the primary tool for monitoring and reporting on the state of the country's threatened and vulnerable biodiversity ecosystems as highlighted in the National Biodiversity Assessment 2018.

The department wishes to inform the public that all provincial legislation permits and Threatened or Protected Species (TOPS), Professional Hunting and Hunting permits are applied for and are issued electronically. This has greatly improved the turnaround time to less than 21 days.

Biodiversity Economy

Honourable Members, the department is promotion trail of bioprospecting in various regions which contributes to the local economy whilst protecting indigenous knowledge of these communities. In implementing different species of Biodiversity Management Plans, we have issued Harvesting

Permit for three (3) species, namely Aloe Ferox, Perlagonium SP and Honeybush Tea.

Perlagonium sidoides (Uvendle) Root of the plant is harvested from the wild to make cough mixture, throat lozenges and essential oils. It is harvested mainly in Chris Hani Region but also occurs in Amathole Region and Sarah Baartman regions.

Tappers harvest Aloe sell juice to Bioprospecting and Biotrade permit holders issued by the Department of Environmental Affairs, Forestry and Fisheries (DEFF). Tappers only sell to companies with Bioprospecting or Biotrade permits and who have entered into benefit sharing agreements with Chiefs. Benefits flowing back to communities can be monetary or non-monetary and products are sold locally and internationally. Aloe Ferox harvesting is active mainly in Amathole, Sarah Baartman and Chris Hani regions.

In the last two years, 4 processors were permitted to buy the raw tea and then process, sell and export it in bulk to overseas countries in 20 kg bags. These processors are the Heights Tea, Honey Bush Tea Natural Products, Melmont Honey bush Tea (all in Koukamma Municipality) and Humansdorp Factory in Kouga Municipality

Compliance and Enforcement

Honourable Members, compliance and enforcement is crucial in conserving our environmental assets and ensuring sustainable development. The Department has embraced modern technology and continued investing in cutting edge digital security solutions. A state-of-the-art operations room has been built in the province for improved rhino security. The Department has participated in establishing an Integrated Wildlife Zone to focus efforts on protection of endangered species.

We can proudly boast that rhino poaching during 2020/21 was zero in our province. However, COVID-19 lockdown resulted in a 10-fold increase in

reported poaching with packs of dogs. This was predominantly for sport and gambling, not subsistence. Together with Honorary Nature Conservation Officers appointed by this Department, and SAPS, we arrested a large number of poachers and impounded more than 100 dogs. The unauthorised clearing of natural vegetation continues to harm the environment, especially in the drought-stricken Western parts of the province where land is cleared for citrus. The Department has worked with DEFF and Rhodes University in addressing this.

Environmental Work Opportunities

Honourable Members, the Department will implement environmental EPWP projects in various municipalities across the Province and 970 jobs will be created. These will be waste management and alien species eradication in the following municipalities: Senqu, Mzimvubu, Mquma, Emalaheni, Blue Crane Route, Port St Johns and Sundays River Valley municipalities. Due to COVID-19 restrictions, environmental awareness and capacity building activities will mostly be conducted through various community radio stations across the province.

Climate Change

Honourable Members, we are implementing a desalination programme to address the drought challenges brought about by the climate change. The CDC is in the process of developing a 15 Mega Litres per Day (MLD) desalination plant in collaboration with the Nelson Mandela Bay Municipality due to persistent and prolonged droughts and increasing population numbers. Dam levels are critically low, and the desalination plant will assist the NMBM in diversifying its water supply.

The department is also in the process of mainstreaming climate change projects in 5 key strategies, namely The Provincial Sustainable Energy Strategy; Provincial Economic Development Strategy (PEDS); The Eastern Cape Biodiversity, Strategy and Action Plan; The Eastern Cape Tourism

Master-Plan and The Eastern Cape Coastal Management Programme. Key projects are being identified for implementation.

CONCLUSION

Tapping into the fountains of one of the great sons from the East, Sun Tzu had this observation to make the other day, and he said: “Strategy without tactics is the slowest route to victory. Tactics without strategy is the noise before defeat”. We shall need less of dogma and rhetoric to make calculated strides to bring back the confidence of our people to live in the world as they have known it before without losing the good lessons learnt during the pandemic.

Whatever the difficulties and inconveniences of the moment, the future looks so bright. Only to the extent that we hold the maximum discipline to the principle and steadfast desire to succeed against all our adversity shall we emerge victorious.

I would like to thank all the Members of the Executive Council of the Eastern Cape as led by the Honourable Premier Mr. Oscar Mabuyane for their guidance that they have afforded me, the oversight committee members who have ensured that we execute our mandate optimally. I would also like to extend the word of gratitude to the Head of Department, Ms. Mickey Mama with senior management and staff for the sterling job they have done in ensuring that our Department is able to discharge its responsibilities properly.

With these activities and outputs, to be read in conjunction with the plans of the department and its public entities, I hereby table the Annual Performance Plans, Corporate Plans and the Operational Plan for 2021/22 financial year.

Table 1: DEDEAT summary of payments and estimates by Programme

R thousand	Outcome		Main appropriation 2020/21	Adjusted appropriation	Revised estimate	Medium-term estimates			% change from 2020/21	
	2017/18	2018/19				2019/20	2021/22	2022/23		2023/24
1. Administration	219 921	224 888	238 072	256 155	220 538	211 462	253 196	255 643	236 097	19,7
2. Economic Development And Tourism	569 345	598 608	778 780	996 600	824 439	827 177	1 062 185	528 511	533 584	28,4
3. Environmental Affairs	288 513	336 900	336 714	349 847	348 888	330 627	374 243	336 744	337 850	13,2
Total payments and estimates	1 077 779	1 160 396	1 353 566	1 602 602	1 393 865	1 369 266	1 689 624	1 120 898	1 107 531	23,4

Table 2: Summary of transfers to departmental public entities

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates			% change from	
	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		2023/24
R thousand											
East London Industrial Development Zone Corporation	106 767	112 172	181 575	113 270	110 652	109 552	118 756	109 697	108 056	8,4	
Eastern Cape Development Corporation	184 022	236 344	217 841	552 099	266 945	275 626	513 860	174 912	176 005	86,4	
EC Gambling and Betting Board	53 072	55 761	58 710	61 322	61 350	59 850	61 961	65 043	65 725	3,5	
EC Liquor Board	56 668	59 541	62 483	68 232	69 094	66 594	68 995	71 480	71 385	3,6	
EC Parks and Tourism Agency	195 953	233 579	222 695	220 437	252 314	234 147	244 164	212 027	213 148	4,3	
Coega Development Corporation	40 000	31 270	104 903	81 525	175 902	175 902	192 093	690	690	9,2	
Total departmental transfers	636 482	728 667	880 234	1 096 885	936 257	921 671	1 199 829	633 849	635 009	30,2	



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